



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE
WASHINGTON, D. C. 20201

August 2, 1979

Dr. Donald S. Fredrickson
Director, Public Health Service
National Institutes of Health
Bethesda, Maryland 20014

Dear Don:

I doubt that the National Institutes of Health has had a Director as articulate, sensitive, intellectually brilliant and bureaucratically adept as you have been. Often over the past thirty months I congratulated myself on having the good sense to keep you as the Director.

I believe the Institutes have achieved new levels of excellence under your leadership (to say nothing of increased resources in a time of budgetary stringency). So long as you are the Director, I am confident the Institutes will continue to flourish in achievement -- and get their fair share of whatever the HEW budget is.

My thanks and much affection.

Sincerely,

Joseph A. Califano, Jr.